



National Health Insurance Aruba (AZV)

The AZV Experience:

Strategic Management and Spending Wisely in its MIS-IT Choices and Applications

Or

IT or not IT: that's no question

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11th CCHFI October 26, Bonaire





Introduction

ICT: what is it?

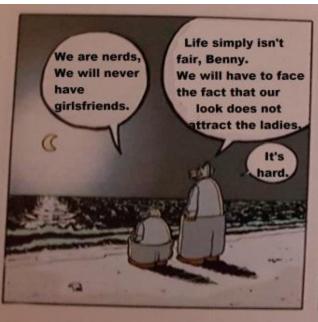
Institute For Counter Terrorism
Interconnected Computer Terminal
Ideal Cycle Time
Introduction to Critical Thinking
Individual and Collective Training
International Campaign for Tibet

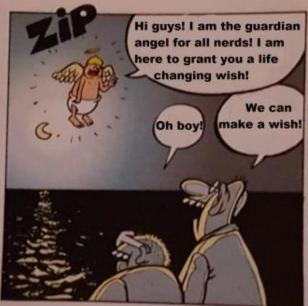
Information and Communication Technology





Lex on ICT: Street Credibility











Outline

What are some of the major strategic choices/actions taken to optimize the benefits of ICT in the NHIP?

How have these contributed to improving operational efficiencies, financial management and patient-centered care?

What are some of the new plans for enhancing the role of ICT in NHIP's operations?





Insurers' Challenges

- Billing
- Pre-authorization of Care
- Compliance with AZV audit
- Communication for Medical Referral
- Policy Making: Analyzing the (BIG) data



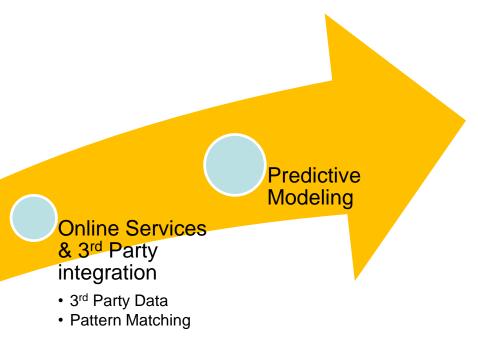


- Electronic Medical File
- Pre-authorization of Care
- Billing
- Communication amongst providers
- Policy Making: Analyzing the (BIG) data





Example 22V From inside to outside



System Integration

- Data Integration
- · Data Matching & Data Enrichment

Structured **Foundation**

- Well Structured Data
- Basis MIS
- Ad hoc





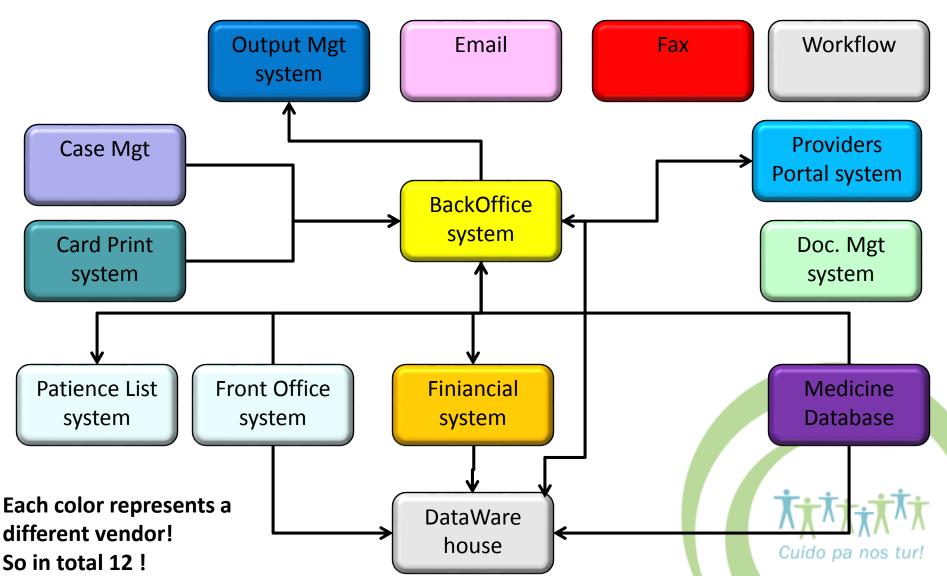
Facts and Figures

- Around 85 employees
- 265 HealthCare providers
- Annually 5 million invoice lines of which 98% received electronically in Vektis format (Dutch format)
- 4.000 invoices per year for operational expenses
- 30.000 personalised authorizations of care per year
- Policy proof in the form of an Insurance Card with Photo
- 28.000 mutations in insurees' data per year.



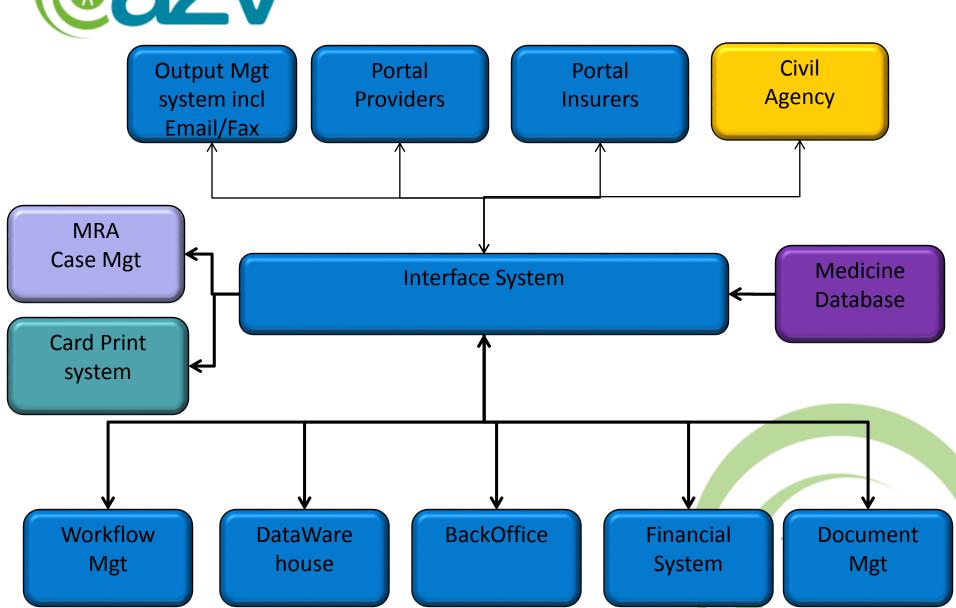


Inside: NOW





Inside: IT infrastructure to be





Desired results (2016/2017)

- Improve service to care providers and insurees
- Improve organizational efficiency/productivity/flexibility
- Reduce operational costs
- Gaining insight through business Intelligence
 - Simplify maintenance and management of systems
 - Improve transparancy
 - Improve traceability of transactions
 - Paperless Office: Eliminate or significantly minimize paper flow
 - Improve integrity and confidentiality of information and reports
 - Be in continuous alignment with business strategic goals
- Caribbean Cooperation: shared services?





Desired results: details

- - Fully automated receiving and processing of Civil Agency data

Claim registration and processing

- 99.7% of 5 million lines received electronically
- Automated processing and validation of all (!) invoices
- Electronical feedback on invoice status to all care provides

Financial administration

- Automated transfer of payments to internal payment system
- Electronical upload, proces and reconciliation of bank transfers

Authorization of care registration and processing

- 95% of authorizations electronically uploaded
- 80% handled automatically



MRA-tool: goals

Medical Referral Aruba (MRA)

- Register and follow logistic and medical info regarding a referral
- Monitor daily treatment
- Communication platform between AZV, OES ad hospital
- Facilitate case management
- Correct authorization for billing and audit





MRA-tool: functions

Medical Referral Aruba (MRA)

- Authorization of Care (AoC)
- Case Management (CM)

- Cases
 - Hospital
 - Logistic
 - Patient Guideline
 - Daily Monitoring
 - Messaging
- Modifications
- Returns

- Billing (BIL)
- Logistics (LOG)
- Auditing (AUD)
- Reports (REP)





Waste in Health Care

Ministerie van Volksgezondheid, Welzijn en Sport

> Retouradres Postbus 20350 2500 EJ Den Haag

De Voorzitter van de Tweede Kamer der Staten-Generaal Postbus 20018 2500 EA DEN HAAG

Bezoekadres:

Rijnstraat 50 2515 XP Den Haag www.rijksoverheid.nl

328900-117543-GMT

Bijlage(n)

Correspondentie uitsluitend richten aan het retouradres met vermelding van de datum en het kenmerk van deze brief.

WHO 2014: 20 to 40% of all health care spending is wasted due to poor quality-care

Datum 28 mei 2014

Betreft Voortgangsbrief Aanpak verspilling in de zorg

2.3. Doelmatigheid van diagnostiek

Melding	Actie	Actie afgerond	Resultaat	Kenmerk Doels 28900-117543-GM
"Huisarts laat onderzoeken doen (bloed, foto en echo). Na verwijzing naar specialist worden wederom dezelfde onderzoeken gedaan. Terwijl de specialist in hetzelfde ziekenhuis werkt als waar ik, via de huisarts, de onderzoeken heb laten uitvoeren."	Onderzoeken doel- matigheid 'stepped diagnosis' model	Eind 2014	1.Effectieve inzet 'stepped diagnosis' 2.Prijsbewustzijn rond diagnostiek	Er vindt minder onnodige dubbele diagnostiek olaats in de tweede lijn

Van de 16.000 meldingen gaan er ruim 4.500 meldingen over de curatieve zorg. 8% van deze meldingen gaat over 'onnodige en dubbele diagnostiek': vooral menen patienten dat diagnostiek dubbel of te vaak plaatsvindt. Ook professionals melden dat diagnostiek onnodig plaatsvindt doordat patiënten om onderzoek vragen, zonder dat daar een indicatie voor bestaat.





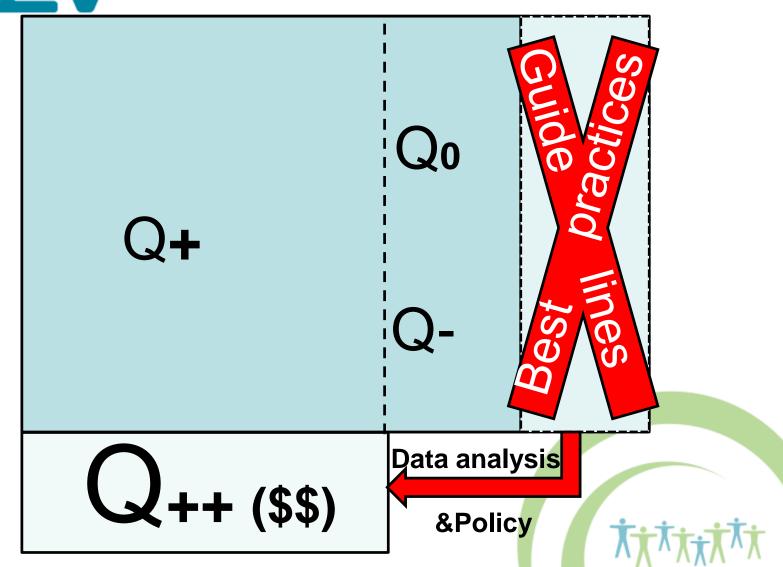


Current Policy: Mission statement

wants to	 The UO makes a conscious and positive choice for a good relationship with healthcare providers
pay everyhing	No pre-fixed financial limitations
market parties	 Providers compete with each other, the UO has possibility to choose between providers (within reasonable boundaries)
objectively need	 Transparency of costs is required to continue and to justify spending on care to our stakeholders
to provide	 A visible performance by the healthcare provider
desired quality	 Care must have verifiable criteria for quality. The motto: right care, right place, right time



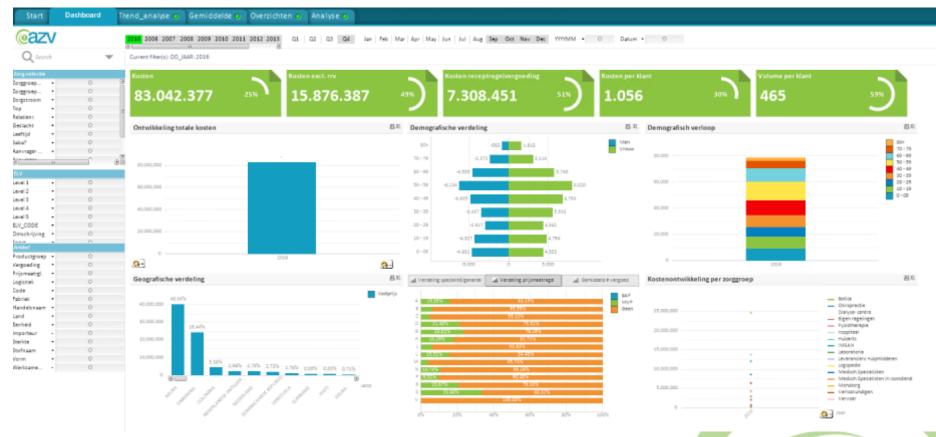
Current policy explained



Cuido pa nos tur!



Data driven policy



Mirror information

Secundary prevention

Shared savings





Examples of DDP

Elderly Care: cost decrease of over 30%

GP's: Mirror Information effects unnessecary diagnostic lab testing

Tomorrow's presentation: diabetic care

Medical Referrals: analyzing and transferring care to best quality/cost ratio

Soon: comparing health outcomes





Coming Trends

- Shift from F4S to P4P (P4Q)
 - Measurement of Quality Indicators
- Accountable care (ACO)
 - Shared risk & Shared savings





What to improve

- Electronic information exchange
 - Patient safety
 - Over and under treating, double diagnosites, etc.
 - Health care expenditures
- General Practicioners
 - Gate keepers of the system on Aruba, improve communication with specialists/hospital
- Hospital and DRG's
 - Benchmark with Canada
 - Standardize processes
- Patient information
 - Lack of data exchange
 - Completeness of data
- Quality indicators
 - Best practices, protocols
 - Incentives by payers
 - Research, NHA



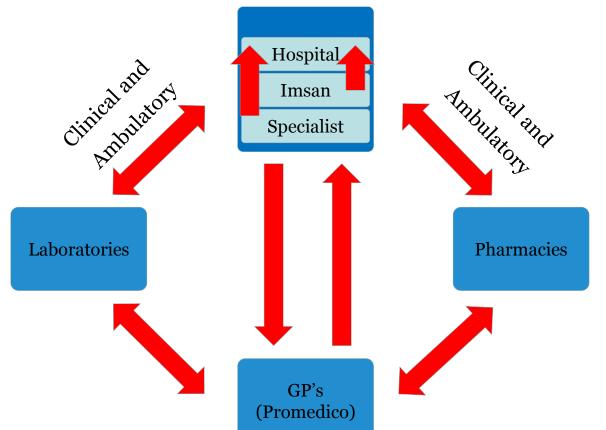


Meaningful Use

Stage 1: <u>Data capture and</u> <u>sharing</u> MU criteria focus on:	Stage 2: <u>Advance clinical</u> <u>processes</u> MU criteria focus on:	Stage 3: Improved outcomes MU criteria focus on:
Electronically capturing health information in a standardized format	More rigorous health information exchange (HIE)	Improving quality, safety, and efficiency, leading to improved health outcomes
Using that information to track key clinical conditions	Increased requirements for e- prescribing and incorporating lab results	Decision support for national high-priority conditions
Communicating that information for care coordination processes	Electronic transmission of patient care summaries across multiple settings	Patient access to self- management tools
Initiating the reporting of clinical quality measures and public health information	More patient-controlled data	Access to comprehensive patient data through patient-centered HIE
Using information to engage patients and their families in their care		Improving population health



ICT roadmap



- All GP coordinated care will be connected end of 2016
- First priority at prescriptions and lab results
- For specialistic care, focus is in standardizing IT systems. Exchange will follow later.





Currently in effect

One MIS for Specialists

- Horacio Oduber Hospital (2011)
- ImSan (2016)
- Self employed specialists (soon?)

Hospital DRG-system

- Transmural diabetic care
- Connecting to other specialistic care providers
- Full upgrade of Millennium (feb 2017)

GP-system (Promedico)

- Facilitated by AZV
- Various automated reports (e.g. diabetic care)
 - Benchmarking
 - Quality indicators





- Lab results
- Pharmacies

'GP'-post and ER

In development

- Remainder 50% of commercial labs
- Electronic prescription
- Feedback on delivery
- Medical summary of GP





(@2ZV) Managing Populations



...to impact their population



Organizations Providers My Scorecard

Scorecard Details

Roberta Williams, MD

Primary Care



Performance

Viewing All Programs

Met %



Top Opportunities

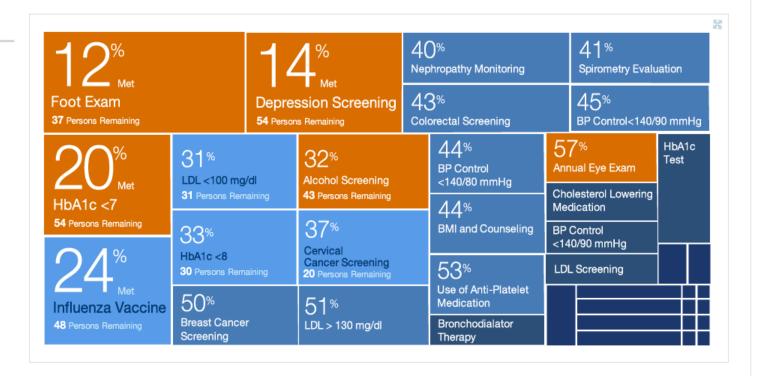
Chronic Disease Care

Health and Wellness

42% Efficiency

Care Coordination & Pa...

Patient Experience



Outreach

View Persons





"...Thank you for listening"

